

2021 ANNUAL GENERAL MEETINGS ATLAS ARTERIA LIMITED (ATLAX) & ATLAS ARTERIA INTERNATIONAL LIMITED (ATLIX) MESSAGES FROM DIRECTORS STANDING FOR ELECTION / RE-ELECTION

ARIANE BARKER - ATLAX

It is an honour to join the ATLAX Board of Directors this year. I admire the strong team effort during what has been a very busy time for Atlas Arteria, particularly with the internalisation of management from former manager Macquarie in 2019. The skill of our team is well reflected in achieving the increased ownership interest in our largest asset at APRR and restructuring the debt at Warnow Tunnel.

With the current challenges as a result of the COVID-19 pandemic, you can be assured that, as Chair of the ATLAX Audit and Risk Committee, I am focused on mitigating risks and supporting our preparedness to maximise value as government-imposed restrictions continue to be lifted. I also look forward to contributing as a member of all ATLAX Board Committees.

Prior to joining the ATLAX Board, I was CEO of Scale Investors. My career spans international business and financial services in senior executive management roles with JBWere in Melbourne, HSBC in Hong Kong and Goldman Sachs and Merrill Lynch in the US, Europe and Asia. I was educated in the US and France where two of Atlas Arteria's businesses are located and am a native French speaker. I have resided in Melbourne Australia since 2010 and am a member of the Australian Institute of Company Directors.

I currently serve on the Board, and Chair the Audit and Risk Committee, of another ASX publicly listed company; IDP Education. I am also on the Board of Commonwealth Superannuation Corporation, trustee of Australian public sector employee pension schemes.

I look forward to serving as a Director of ATLAX and appreciate your support.



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CAROLINE FOULGER - ATLIX

I have been a Bermuda resident for 34 years, being originally from the UK, and have been on the ATLIX Board since my appointment on 19 May 2020, following last year's AGM. In September 2020, I was appointed Chair of ATLIX's Audit and Risk Committee.

It has been a great privilege to serve on the ATLIX Board during this incredibly busy and transformative year as the company navigated the economic and business challenges resulting from the COVID-19 pandemic. We are all looking forward to a return to a new normality as 2021 progresses and I am particularly excited to meet my Australian based ATLAX colleagues in person.

I am a former partner with PwC, where I spent over 20 years working in the financial services sector with public global organisations headquartered in Bermuda and operating across multiple jurisdictions.

For the past 9 years I have served as an Independent Non-Executive Director on the boards of public and private insurance companies and private equity listed entities and their respective Audit, Risk and Governance Committees. These roles have involved a natural focus on public company accounting and reporting, trends in corporate governance and risk management. I have been a champion of diversity and inclusion programs at several of these organisations and was delighted to learn of the Atlas Arteria focus in this area when I joined the Board.

I look forward to continuing to serve on the ATLIX Board and to be part of the exciting future of Atlas Arteria.



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ANDREW COOK - ATLIX

I am a Canadian Chartered Accountant and have been a resident of Bermuda for more than 30 years. I was honoured to join the Board of ATLIX in November 2020.

Prior to joining the ATLIX Board, I was the CEO of GreyCastle Life Reinsurance. The process of managing the long duration nature of its life and annuity obligations provides many parallels and insights into managing the lifecycle of Atlas Arteria's toll road concessions. Prior to that, as the founding CFO of three start-up reinsurance entities I was responsible for all capital market activities, SEC reporting, investor relations and M&A. I feel this experience is particularly relevant as Atlas Arteria builds out the capabilities of its management team, refines its capital base and explores expansion opportunities as a stand-alone entity.

I am currently on the Board of two reinsurance entities; OmegaCat Reinsurance Ltd in Property and Casualty Insurance and Aspida Re (Bermuda) Limited in Life Insurance. I also serve on the Board of the publicly traded entity, Global Partner Acquisition Corp II, a special purpose acquisition company.

I believe that Atlas Arteria has an exciting future ahead and I look forward to contributing to it by serving on the ATLIX Board.



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DEBBIE GOODIN - ATLIX

It has been my pleasure to be a Director of Atlas Arteria for almost 4 years since joining the ATLAX Board in August 2017. Since my appointment, I have held the position of Chair of the ATLAX Audit and Risk Committee and prior to that Chair of the ATLAX People and Remuneration Committee. In November 2020, I was appointed Chair of the ATLAX Board and as was the case with the previous ATLAX Chair, I was also appointed to the ATLIX Board. As the only common director on the ATLIX and ATLAX Boards, my appointment is intended to help promote co-operation and consultation between the Boards and is contemplated by the Cooperation Deed entered into between ATLIX and ATLAX upon establishment of the stapled structure.

As a Director of ATLAX and ATLIX, I continue to be focused on increasing securityholder value. With the continuing global challenges that the COVID-19 pandemic has placed on our businesses, particularly with the movement restrictions in place, the safety of our customers, staff and the communities we serve continue to be critically important. The Boards continue to be focused on delivering our strategy which is set out in our Annual Report. By way of example, this past year we have increased our ownership in the APRR asset and enhanced our governance rights, strengthened our balance sheet, opened the US market as a future source of institutional capital, reinstated distributions and continued to deliver on our sustainability priorities. Furthermore, we recently announced the restructuring of the Warnow Tunnel which will allow a flow of dividends from that business thereby diversifying our income.

I do not propose to go through my qualifications and experiences as these are all set out in the Notice of Meeting and Annual Report. I look forward to continuing to serve you as a Director of ATLAX and ATLIX.



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FIONA BECK - ATLIX

I am a New Zealander and have been a resident of Bermuda for 20 years. I joined the ATLIX Board in September 2019 and am Chair of the ATLIX People and Remuneration Committee.

I am a Chartered Accountant and a member of Chartered Accountants Australia and New Zealand. Prior to joining ATLIX, I was the CEO of Southern Cross Cable Network which provides a digital subsea fiberoptic highway connecting Australia and New Zealand to the USA. I held this position for 14 years. I have extensive technology and infrastructure experience and believe that technology helps frame and support great investment.

I also currently serve on the Board of three other publicly listed companies; Ocean Wilsons Holding Ltd, an investment company with operating assets in the marine sector holding concession arrangements, Oakley Capital Investments, whose private equity approach has an emphasis in Western Europe focusing on digital business models and IBEX, a company providing technology enabled customer lifecycle experience solutions to multiple Fortune 500 companies.

My governance and business expertise, in particular linking technology and infrastructure, is relevant to Atlas Arteria as we look to grow and to capitalise on our operations and investments and move forward in a post COVID-19 world.

I look forward to serving and contributing on the ATLIX Board and to playing a part in the future of Atlas Arteria.

