

# Macquarie Atlas Roads Limited Macquarie Atlas Roads International Limited 2016 Annual General Meeting

05 April 2016

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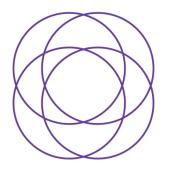
Dollar amounts throughout the presentation are Australian Dollars unless stated otherwise. Any arithmetic inconsistencies are due to rounding.



# **Chief Executive Officer's Address**

Peter Trent

MQA is a global infrastructure developer and operator, with a market capitalisation of A\$2.5<sup>1</sup> billion







# Total km travelled

On MQA roads in 2015



2015 distribution **16 cents**Per MQA stapled security



Benchmark outperformance

714% Since listing<sup>1</sup>

1. As at 31 March 2016, based on security price of A\$4.80 and 517,484,950 securities. Benchmark is the S&P/ASX 300 Industrials Accumulation Index.

# MQA – 2015 highlights

**Operational** 

performance





### APRR (20.14%)

- 2.7% traffic growth reflective of an improvement in the French economic environment
- Disciplined cost management resulted in operating expenses remaining flat in 2015
- EBITDA margin of 71.8%

### Dulles Greenway (50%<sup>2</sup>)

- 5.4% traffic growth underpinned by continued corridor population growth and development
- Revenue growth of 7.9% with EBITDA margin of 77.8%

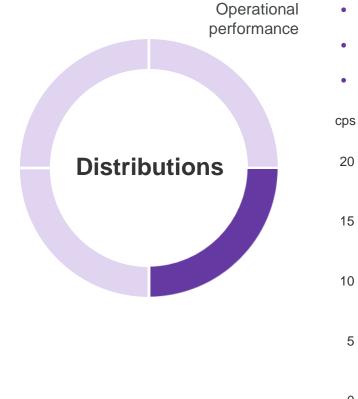
### Warnow Tunnel (70%)

Continued recovery through traffic growth and toll increases

1. Portfolio performance as disclosed in the Management Information Report. Excludes M6 Toll and Chicago Skyway.

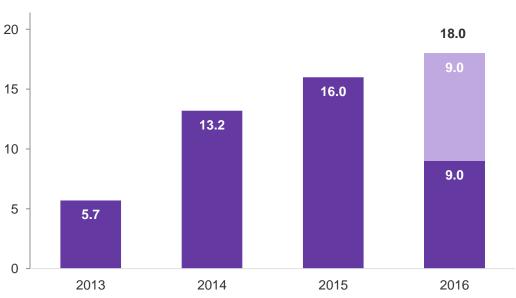
2. Estimated economic interest.

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### Growing distributions to security holders

- 16.0 cps distributed in 2015, up from 13.2 cps in 2014
- 1H 2016 distribution of 9.0 cps paid in March
- FY 2016 guidance of 18.0 cps<sup>1</sup>



1. Guidance provided as at 25 February 2016. Subject to foreign exchange movements and unforeseen events.

# MQA – 2015 highlights





Simplification via divestment of non-core assets

MQA receives management fees from Warnow Tunnel and M6 Toll

# MQA – 2015 highlights





Portfolio development



- Balance sheet strengthened through de-risking and disciplined capital management
- Open to consider accretive opportunities, including re-deployment of capital from asset divestments

# **APRR** overview

APRR is the concessionaire of a 2,323km motorway network in the east of France<sup>1</sup>

#### **APRR motorway network** Paris Toul **APRR/Eiffarie refinancing** Feb-15 Melun Significant interest savings Troyes In-principle agreement Mulhouse Apr-15 reached with French State Amendments to Dijon Cosne-Cours-sur-Loire concession contracts Stimulus Package (~€720m) Aug-15 Bourges APRR concession +2yrs 1mth AREA concession +3yrs 9mths Supplemental toll increases (2016-23) **Bond issuances** Oct-15 Geneva **Nov-15** €1bn issued at or below 1.5% Vichy Clermont-Ferrand Lyon **Completion of TML merger** Chambéry Jan-16 APRR concession +10mths to November 2035 APRR Grenoble AREA 2016 toll increases APRR +1.23% ADELAC Valence Feb-16 AREA +1.27%

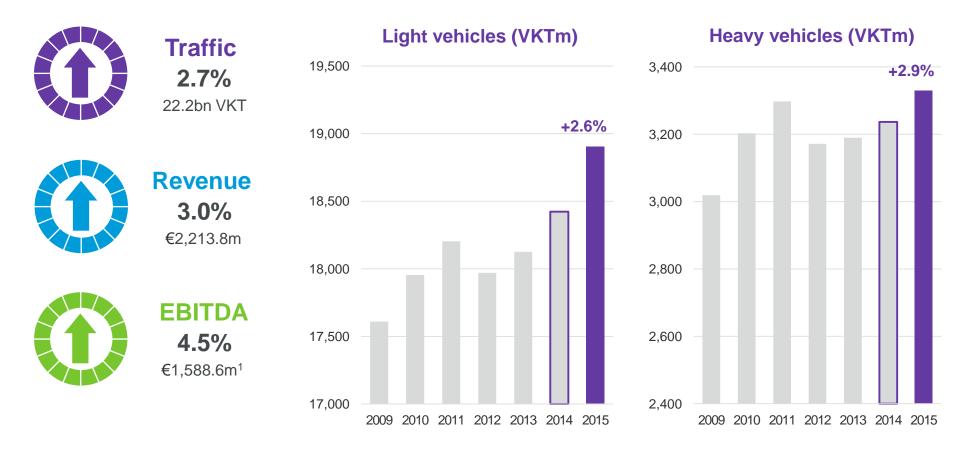
**Recent milestones** 

#### MQA holds a 20.14% interest in APRR. 1.

# **APRR** performance



Continued traffic growth across both light and heavy vehicles

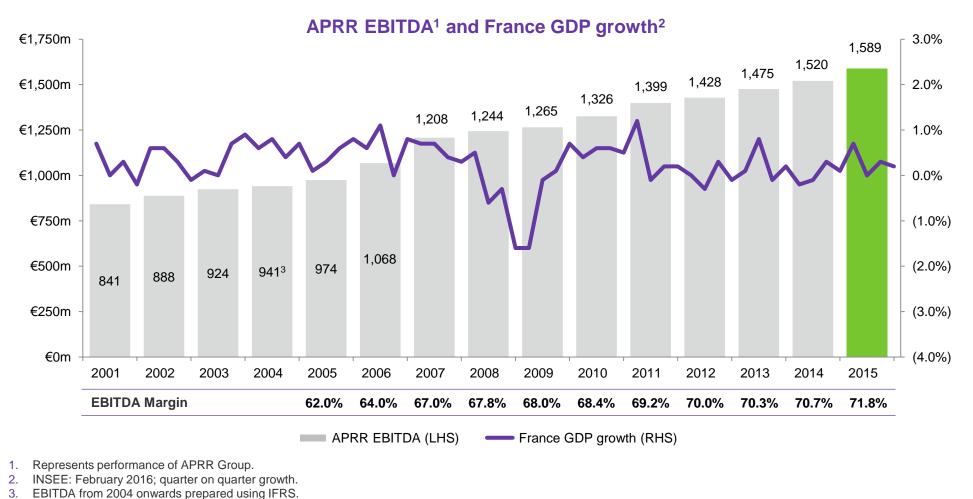


1. Results represent performance of the APRR Group. On a consolidated APRR and Eiffarie/FE basis, 2015 EBITDA was €1,587.5m. The difference results from €1.1m of operating expenses at the Eiffarie/FE level.

# **APRR** earnings



### Resilience through economic cycles



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# **APRR** operations

Active management of a 2,323km motorway network to deliver improved operations in 2015

### **Network improvements**



- 18km of new motorway opened in 2015 (A719 extension and A466 link)
  - Refurbishment of ~100 rest and service areas (37%)

### Leveraging technology



- 96% automated transactions
- 54% ETC<sup>1</sup> transactions
- Installation of fast charge electrical sockets

### Safety



Emergency call smartphone application "SOS AUTOROUTE" downloaded by ~500,000 customers



People

- 3,483 FTE employees<sup>2</sup>
- Over 95% customer satisfaction
- AFNOR<sup>3</sup> Diversity Label

- 1. Electronic toll collection.
- 2. 2015 average FTE staff number excludes employees transitioning to retirement. As at 31 December 2015, total FTE staff was 3,456.
- 3. Association Française de Normalisation.

### **APRR** capital projects

Continued commitment to maintain and expand the existing network

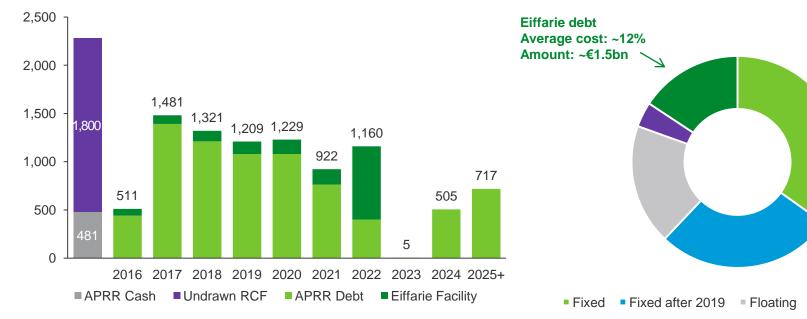
- Capital expenditure guidance (real as at December 2015)
  - 2016-2020: average ~€370m p.a. (includes 2014-2018 management contract and Stimulus Package)
  - 2021-2035: average ~€180m p.a.







- Sustainable debt maturity profile with strong liquidity position
- APRR rated BBB+ (Stable outlook) by both Standard & Poor's and Fitch



APRR/Eiffarie pro forma debt maturity profile<sup>1</sup> (€m)

- 1. As at 31 December 2015, adjusted to reflect the EMTN maturities in January 2016 (€500m fixed EMTN at 4.375% and €300m FRN). Excludes short term debt, accrued interest and mark to market on swaps. Assumes 7yr maturity (6yr plus 1yr extension) for Eiffarie term loan.
- 2. Eiffarie average cost of debt includes ~€3.3bn swaps which mature in June 2018.

Fixed debt 2016-2019

Amount: ~€3.3bn

Fixed debt 2020+

Amount: ~€2.5bn

Weighted average cost: ~2%

Index Eiffarie

Weighted average cost: ~5%

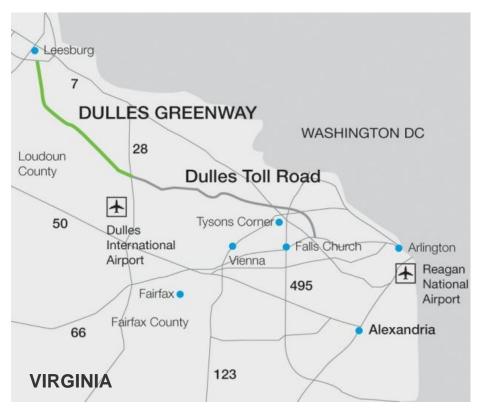


# **Dulles Greenway overview**



Dulles Greenway is a 22km toll road in Loudoun County, northern Virginia<sup>1</sup>

### **Dulles Greenway corridor**



- 1. MQA holds a 50% estimated economic interest in Dulles Greenway.
- 2. Loudoun county had the 4th fastest population growth and the highest median income in 2014. Source: US Census Bureau estimates.

### **Regional growth underpins traffic performance**



- Loudoun County is one of the fastest growing and most affluent counties in the US<sup>2</sup>
- Dulles Greenway is well positioned to provide capacity as corridor develops

### Tolling and regulatory update

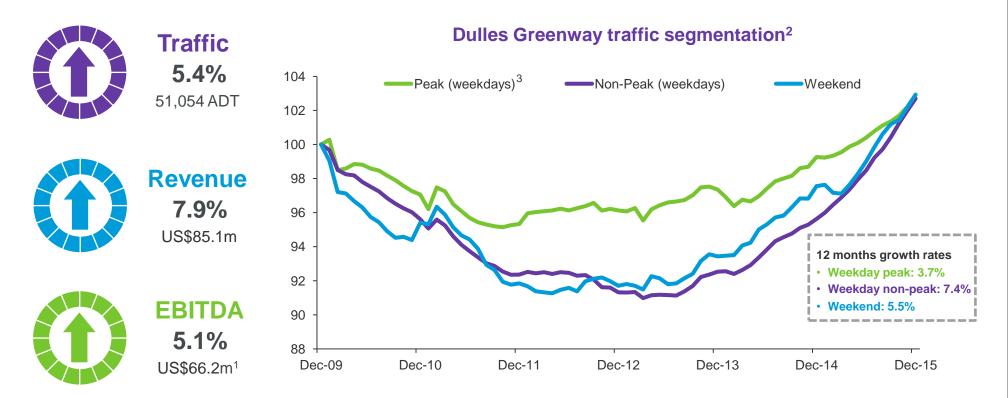


- 2016 toll increases implemented 23 February
- State Corporation Commission toll review finalised September 2015
  - Remains subject to appeal

# **Dulles Greenway performance**



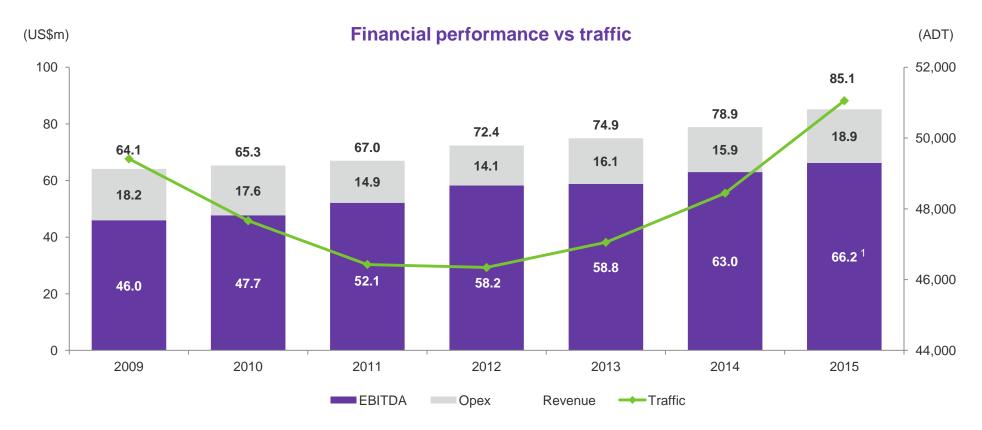
Strong traffic performance across all time periods - peak, non-peak and weekend



- 1. Dulles Greenway EBITDA was reduced by US\$2.0m due to a change in a US accounting standard (Topic 853 Service Concession Arrangements). DSCR calculation methodology has been amended to offset the impact of this accounting change.
- 2. Moving 12 month average, indexed to the 12 months to December 2009.
- 3. "Peak (weekdays)" represents transactions between 6am to 9am and 3pm to 7pm on weekdays.

A combination of higher traffic volumes and toll increases have led to consistent growth in EBITDA

• Distribution outlook: no distributions expected before 2019

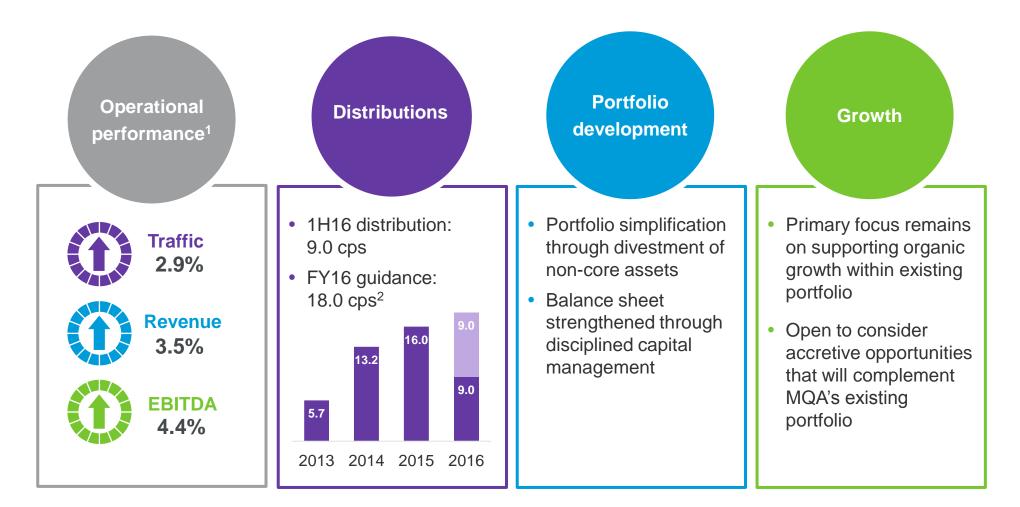


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# Summary





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